

Report and accounts
For the year ended 31 March 2017

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About us

We're proud of our 40 year reputation as Kent's leading homelessness charity.

We help people who have nowhere to go and no-one to turn to; some are homeless, others are struggling to cope with the pressures in their lives and need our support to keep on track.

We help people with housing, education and employment, and their health and wellbeing.

We make a positive impact on adults, children, families and communities as a whole.

We support around 5000 people a year

Our social pledges

Reduce demand on statutory services

We pledge to address people's social and health issues and build their resilience in order to reduce pressure on statutory services such as GPs and social services.

Offer advice and signposting on local services

We pledge to increase awareness of, and referrals to local services, and provide tailored support, information, advice and guidance.

Build healthy relationships

We pledge to help people to build and strengthen relationships with families and communities, widen their social networks and reduce isolation.

Support people into employment and education

We pledge to improve people's aspirations, attainment and career prospects and to move them closer to or into employment and education.

Promote sustainable housing

We pledge to help people in need to obtain and maintain secure accommodation and integrate into their community.

Improve physical and mental wellbeing

We pledge to help people to develop stability, coping strategies and resilience, enabling them to achieve and maintain physical and emotional health and happiness.



Our Vision, Mission and Values

Our Vision

We strive for a fairer society where vulnerable people find stability, the most excluded are included, and where homelessness and poverty are things of the past.

Our Values

- Inclusiveness
- Integrity
- Compassion
- Empowerment
- Passion
- Innovation

Our Mission

To change lives for the better, by:

- Preventing people from becoming homeless through the provision of timely and personalised support services
- Providing housing, education, employability and personal development support to the most vulnerable and isolated people in our communities
- Challenging negative attitudes towards people who are homeless, living with mental ill-health, or living in poverty

Trustees and administration

Chair of Trustees

Dr Sue Hornibrook Chair + @ \$

Trustees

Howard Cohn Deputy Chair # \$
Alan How Treasurer #
Pat Unwin * + @
Stuart Chapman (resigned 24 January 2017)
John Townend (resigned 8 September 2016)
Celia Glynn-Williams *

Jenny Bough + \$ (resigned 24 May 2017)

Glenn Miller * #
Colin Wright + @ \$
Bob Porter #

Hilary Edridge *
Dr Joanne Ross \$

Dominic Deeson (appointed 15 February 2017)

Thomas Evans (appointed 15 February 2017)

- * Member of the Fundraising and Communications Sub-Committee
- + Member of the HR Sub-Committee
- # Member of the Finance & Risk Sub-Committee
- \$ Member of the Performance & Quality Sub-Committee
- @ Member of the Remuneration Committee

Key management personnel

Michael Barrett, Chief Executive Officer/Company Secretary

Catherine Keen, Finance Director

Joanne Dawes/Jane Redman, Directors of Fundraising and Communications

Peter Murphy, Director of Human Resources Emma Scoones, Director of Business Development

Independent Auditor

RSM UK Audit LLP

25 Farringdon Street London EC4A 4AB

Solicitors

Cripps LLP
Wallside House
12 Mount Ephraim Road
Tunbridge Wells
TN1 1EG

Bankers

Unity Trust Bank plc Nine Brindley Place Birmingham B1 2HB

Registered address

18-19 Watling Street Canterbury Kent CT1 2UA

Charity registration number: 267116 Registered company number: 01157482 Incorporated in England and Wales



www.porchlight.org.uk



/porchlight1974



@porchlight1974



Chair's statement

I am proud to introduce you to our report and accounts which highlight our achievements during an exciting period of growth and change.

New contracts and services mean that Porchlight is reaching out to more vulnerable people than ever. But growth needs to be sustainable and I'm grateful for the commitment of my fellow trustees who work so hard to ensure that we're developing the charity in a responsible way that's good for our staff, and the people and communities that we serve.

To make change realistic and achievable, we rely on the support of our talented and dedicated workforce who help us deliver the high quality services we are so well known for. We also rely on the effort and skills of our amazing volunteers who, last year, gave more than 12,000 hours of support.

They worked in our community, rough sleeper and accommodation projects, and provided expertise in areas including counselling, finance, education and health promotion. We want our volunteers to benefit from the experience too and were pleased to become Kent's first organisation to receive the REVAMP mark of excellence for volunteering.

Our Workwise employment scheme was named 'Innovation of the Year' by the south east branch of the Chartered Institute of Housing and we were delighted to win Community & Environment Charity of the Year at the Kent Charity Awards.

Having the quality of our work recognised is important to us, particularly at a time when public trust in charities has fallen. At Porchlight we are committed to honest and ethical fundraising and transparency in how we manage and spend our funds, and we hope that you continue to support us with confidence.

A huge thanks to our fundraising groups, our corporate partners, our patrons, sponsors and donors who give so generously in so many ways. You raised a fantastic £659,000 to help secure the future of our Helpline, our rough sleeper service and our jobs, education and training scheme, all of which rely on voluntary donations to keep them going.

The year ahead promises more challenges and opportunities but, together, I'm confident we can move closer to our vision of a fairer society where everybody has a safe place to call home and the chance to make a positive contribution.



Dr Sue Hornibrook Chair of the Trustees



It's a year that's seen another disturbing increase in the numbers of people facing the misery of homelessness and life on the streets. The picture in Kent reflects a national problem – cuts in housing benefit and welfare reform are slowly but surely reducing people's options and we're bracing ourselves for what lies ahead.

The lack of affordable housing continues to be one of the main reasons that people become homeless, but the ending of private tenancies and landlords refusing to take housing benefit claimants are now also major contributors. Add to this the funding reductions to vital homelessness services and the upward trend in rough sleeping looks set to continue.

The challenge for Porchlight and the homelessness sector is to remain undefeated by the inherent injustice of the policy framework and to move forward with resilience and courage to find innovative and affordable solutions to the crisis.

The Homelessness Reduction Bill is a positive step. The bill focuses on prevention, requiring councils to intervene in order to stop people becoming homeless 56 days before they are likely to do so.

It also places a new duty on councils to help all homeless applicants, regardless of priority need. There are concerns whether councils will be able to meet the costs of these measures so we'll be working closely with them to ensure that legislation joins up with the services that are already there to provide housing support.

We're continuing to develop our own services that are designed to prevent homelessness and our community based support is helping thousands of people to stop the escalation of problems that could lead to them losing their home. The link between homelessness and poor mental health is well recognised so much of this work focuses on early intervention and recovery, and more accessible support.

We've won a new contract to support entire families, helping them to work on their strengths as well as their needs. This builds on the work that we do with vulnerable adolescents, encouraging them to develop the self-esteem and confidence they need to make positive choices in life.

As the government pushes forward with its plans to end housing support payments for under-21s, this work becomes ever more vital. By removing their only safety net – the automatic entitlement to housing costs – thousands of young people could be forced into unsafe environments or onto the streets.

To make matters worse, the supported housing that provides a lifeline to so many is also under threat. The uncertainty surrounding the government proposal to cap housing benefit at Local Housing Allowance levels means that the development of much needed specialist accommodation has stalled. And with existing projects facing questions over their economic viability, these are anxious times for organisations like ours and the people we support.

That's why we're joining with our colleagues in the sector to highlight the value of supported housing, not just to those that have been unlucky enough to fall into homelessness but to society as a whole. Without it, pressure will build on public services and regeneration projects will derail as more communities are blighted by the lack of help for vulnerable people.

We're aware of the need for governments to reduce deficits but the ill-thought out decisions of the past 15 years are having devastating consequences.

At Porchlight we're determined, through our social pledges and our strategic partnering with local authorities, to achieve a fair settlement for vulnerable people, to start to bring down the numbers of people on the streets and to provide safe, affordable housing for those in need.

We remain focused on funding frontline services, including our rough sleeper team and our Helpline. And we'll continue to support people into education, training or employment because our commitment to breaking the cycle of poverty and homelessness is undiminished.



Mike Barrett Chief executive officer Our volunteers put in more than 12,000 working hours

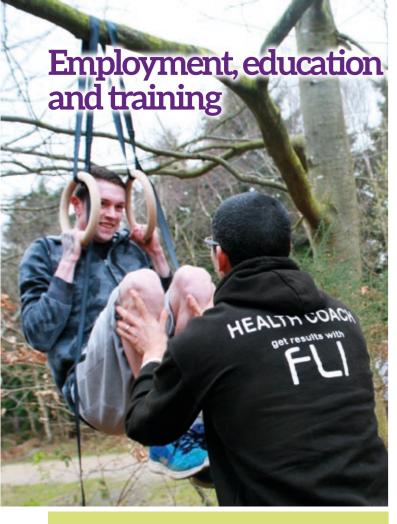
Our rough sleeper team supported
707
people who were living on the streets

We helped

333
people into education, training and employment

individuals, schools, churches and community groups took part in events to raise

£146,088



Our aims for 2016/17 were

- To reduce people's reliance on the welfare system so that they can be financially independent
- To implement a robust evaluation process to continually improve our services
- To increase opportunities for service users to influence the design, implementation and evaluation of all Porchlight services
- To develop partnerships in the sector to share best practice on service user involvement.

Employment is the best route out of poverty and homelessness. But the importance of finding and holding down a job is more than just receiving a monthly salary. The confidence, self-esteem, routine and structure jobs provide can be the cornerstone of a person's recovery.

Our award winning Workwise programme provides tailored support to people, including those who are furthest from the employment market.

The scheme consists of one-to-one coaching covering all the basics of preparing, looking and applying for employment, plus more advanced themes including using social media to find work, employment skills and confidence building.

We've expanded the number of employers we're working with and we're grateful to them for offering jobs to people who just need an opportunity to fulfil their potential.

"I'd have been happy with a work placement, to get a permanent job is a dream come true." Genna, 21

Our expertise won us a contract to deliver a new service to encourage health and wellbeing amongst those that need it the most. This includes support into education, training or volunteer work.

Service user involvement

We're accountable to the people we support and we want to make sure that the services we're providing are the best they can be. We've interviewed more than 200 clients as part of an evaluation that's helping us to gain a deeper understanding of the impact we're having on people's lives and where improvements could be made.

Mystery shopping is another way that we check that our services are meeting expectations. Telephone interviews are conducted by clients who report their findings to inform our training and staff development.

Our steering groups empower the people we support to lead the way in terms of how our services are run, and we've increased the opportunities for people to participate in the recruitment and selection of Porchlight staff.

Our aim is to give people the chance to have their voices heard and we continue to look for new ways for them to have a say on the decisions that affect them. A partnership with Homeless Link allows those with lived experience to influence national policy and practice.

We work very closely with a Community Interest Company called Primal Roots. It provides opportunities for our clients to improve their health and wellbeing, as well as training to deliver the programme to their peers.



Dave Webster
Head of service development
and improvement

Future aims

- To continue to improve employability and health through our jobs, education and training team
- To improve the employment prospects of those furthest from the job market through our new Aspirations service in Kent and East Sussex
- To continue to reduce people's reliance on the welfare system so that they can be financially independent
- To further involve people with lived experience through a coproduction steering group which will influence future service design and planning.



Our aims for 2016/17 were

- To improve people's health and wellbeing through personalised support
- To develop more partnerships to improve the health and wellbeing of homeless, vulnerable and isolated people
- To further develop the Central Referral Unit to support more people in need.

Everyone should have the chance to lead a happy and fulfilled life but people with mental health problems are one of the most stigmatised and excluded groups in society.

We believe that the community sector has a huge part to play in improving people's lives and society as a whole. Our Live Well Kent service brings together a network of organisations to support people with issues that affect their mental health and their ability to live as independently as they would like.

In the year since its launch, Live Well Kent has helped 4652 people improve their everyday life, become more confident, meet new people, get better skills or find a job.

We believe in giving people choice over the support they receive. That's why we've continued to grow the Live Well Kent network to include even more providers, making it easier for people to get help wherever and however they need it.

Our Central Referral Unit is an access point for new contacts and referrals and we've developed our staff to provide people with information and advice so that they can find the right service for them.

Live Well Kent aims to improve people's lives beyond their mental health and our results show that people who use the service have increased social support, improved access to services, and better management of health conditions.

"Having someone to talk to gave me a sense of normality," says Nick who experiences agoraphobia. "The future is looking good."

Last year our Live Well Kent service supported 4652 people

Tackling social isolation is a key focus because positive social relationships and networks can make a big impact on people's mental health. We support people to take part in group based activities that provide opportunities for social interaction and help to address isolation and loneliness.

Our staff and volunteers work in communities across Kent, linking hard-to-reach individuals with their local services. By providing more personalised care that specifically meets people's needs, we're reducing the demand for statutory support. Our clients are better informed about where to get help if they encounter problems in the future, allowing them to sustain positive change in their lives.

By placing mental health and wellbeing at the heart of communities we're providing a holistic service that is helping people in more ways than ever before.



Chris Coffey Head of community and preventative services

Future aims

- To reduce demand on statutory services and evidence the benefits of early intervention and the promotion of health and wellbeing
- To support more people to maintain their independence
- To challenge the stigma of mental health to empower people and their communities.



Our aims for 2016/17 were

- To embed a psychologically informed environment approach across the whole organisation
- To work with people in a more preventative way, addressing issues at an earlier stage to reduce the pressure on our accommodation services
- To help more people off the streets and into sustainable accommodation
- To reduce health inequalities for homeless and vulnerable people
- To build our property portfolio, increasing the supply of appropriate accommodation for clients.
- To embed a psychologically informed culture across the whole organisation.

Homelessness is complicated and tackling it is more than just providing a roof. Our hostels and shared houses offer a safe environment where adults and young people can start to recover from the chaos and stress of homelessness and take steps to rebuild their lives.

We provide one to one support to help people regain a sense of belonging and the energy and confidence they've lost through the devastating effects of homelessness.

We know that trauma is both a cause and a consequence of homelessness so we've developed new training for all staff so that everyone in the organisation has a clear understanding of psychologically informed environments and trauma informed care. This allows us to understand and respond to the effects of all types of psychological trauma and gives our clients more choice over the support they receive so that they can regain a sense of control and empowerment.

We worked with 707 people who were living on the streets

Big Lottery funding has improved the support we're offering to people on the streets. Our accommodation staff work alongside our rough sleeper team to assess people's needs and provide a more seamless transition into suitable housing. This more holistic approach is speeding up people's journey out of homelessness.

We're developing a health survey to help us remove the barriers that prevent homeless people from accessing the help they need. We're also exploring methods of bringing healthcare into our accommodation projects to treat people who may otherwise overlook any health concerns.

Our property portfolio has increased with the purchase of several new houses and we've put more resources into supporting people to find a place to call home. The private rented sector is an increasingly important route out of homelessness and our move-on service has helped hundreds of people make an effective transition to their own home.

The support doesn't end once we've found people somewhere to live – we help them manage the responsibilities of their own tenancy so that they can move away from homelessness for good.

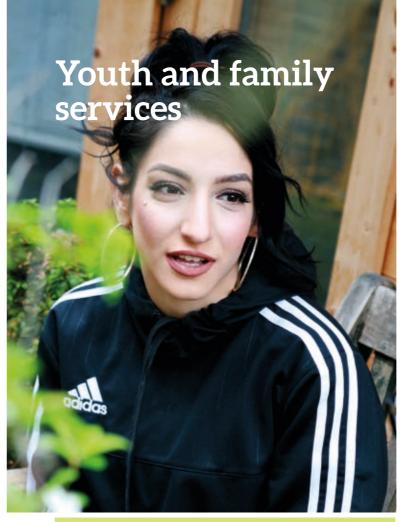
Karen Fleet, Head of homelessness services





Future aims

- To improve the experience and outcomes for our service users by further developing a psychologically informed environment and trauma informed care approach
- To improve our access to high quality, affordable accommodation for our service users through new initiatives such as a social lettings agency
- To gather a wider knowledge of the health needs of our client group and to work in partnership with healthcare delivery teams to address any healthcare inequalities
- To build on relationships with local authorities and other partners to develop more responsive homelessness services that address local need.



Our aims for 2016/17 were

- To continue to build partnerships, recognising that greater collaboration can improve outcomes for young people and their families and be more cost effective
- To expand the service to support more young people and their families in new areas.

Children who are raised in a stable family environment have better future prospects. That's why we provide practical and emotional support to families, helping them to deal with any difficulties so that children and young people have the chance to flourish.

We support the whole family to work on their strengths, as well as their needs, giving everyone the opportunity to become an active and productive member of their community.

We're proud to have been awarded a contract to deliver a new family support service across Kent. We're working in partnership with Salus to deliver the service, supporting families before they reach crisis point and reducing the need for intervention.

We're developing new business opportunities outside of Kent and our expertise in adolescent support has won us a contract in Bexley. We're working with the local authority to support young people (aged 10-18) with

issues they may be experiencing at home, at school or with their own mental health and wellbeing.

We encourage the young people to build their selfesteem and confidence, and to develop resilience and coping strategies so they are more able to deal with any difficulties in their lives.

"Porchlight gave me somewhere to live so I was able to return to my studies." Josh, apprentice electrician

We've launched a new service to transform the lives of vulnerable young people in east Kent. Our Thanet Young Persons' Partnership has a particular focus on mental and physical health, emotional wellbeing, resilience, offending behaviours and substance misuse.

We're working with young people (aged 14-21), putting them at the centre of the process and supporting them to build the skills, experience and attributes they need to take a more active role in achieving their goals and creating the best possible future for themselves.

As local authority funding cuts continue to affect our young persons' accommodation, we're investing our own resources into buying property so that we can carry on supporting those who need us. But with youth homelessness on the rise, there are many young people needing our help and demand for our limited bed spaces is high.

We need to find new ways to support vulnerable young people and we're expecting our focus to shift even further towards a whole family approach. Wherever possible, our aim is to strengthen family units so that young people are able to stay in their own home, reducing the demand for supported accommodation services.



Claire Williams, Head of youth and family services

Future aims

- To support young people to improve their confidence and self esteem, their relationships at school and home, to increase school attendance and attainment, raise awareness of risk taking behaviour and increase aspirations for the future
- To support more vulnerable young people by developing new services that respond to their needs, in Kent and neighbouring areas
- To support more young people into employment and training
- To increase the resilience of families through a whole family approach of working.

Our Helpline

Our Helpline is a lifeline for people in crisis and it's the only service of its kind in Kent.

We help people who have nowhere to go and no one to turn to, offering them free advice on housing and helping them to find support with money including debt and benefits, and with managing their mental and physical health.

As well as providing a friendly ear to people in desperate need, our team are a point of contact for agencies including hospital discharge co-ordinators, the probation services and GP surgeries.

They also respond to calls and reports from the public about the location of people who are rough sleeping.

How we're improving the service

Following an evaluation of our service, we've introduced a number of changes to increase the capacity and quality of the Helpline to respond to callers at the busiest times.

"It was a godsend; just having a number to call gave me hope." Service user

As well as employing more staff, we've introduced a sophisticated call management system which helps our advisers to monitor call queues and re-prioritise other tasks when demand is high.

We're also recruiting and training volunteers to provide support with administration and calls.

Our Helpline is one of our key fundraising priorities and is currently funded entirely by the Big Lottery Fund, charitable trusts, corporate supporters and by unrestricted voluntary donations.





For free support and advice, call our Helpline team on 0800 567 7699

Fundraising









This year saw increased scrutiny of fundraising practices in the national media which has led to a number of proposed changes to how fundraising is regulated.

At Porchlight, we greatly value each of our donors and are committed to ensuring that we deliver exceptional service at all times. Without our supporters, we would not be able to help vulnerable people within our communities change their lives for the better.

We're proud of the relationships we have with our supporters who care deeply about the people we help. In 2016/17 more than £659,000 fundraising income was raised from grant-making organisations, individuals, community groups, churches, companies and local authorities.

We love to keep in touch so that we can tell you how your support makes a difference but we know that how we use your data is increasingly important to our donors.

Remember, you can tell us how you want us to contact you at any time - just give us a call on 01227 813199.

We recently joined the new Fundraising Regulator - it's our promise to you that our fundraising will always be legal, honest, open and respectful.

Our Supporter Care Charter outlines our promise to our supporters and can be found on our website at www.porchlight.org.uk

Registered with



Our 6 pledges to support and develop our communities





Financial review

This year the charity made a surplus of £133,764. Income has increased by 42% on last year's figures. We have had a full year of delivering the Live Well Kent service, increasing our income by £2.4m.

Our fundraising income is still increasing. We have been successful in securing large funding bids to support areas that are no longer statutory-funded, for example the Big Lottery Fund (BLF) grant to fund our Helpline and Rough Sleeper Service for four years.

Expenditure has increased by 48% due to new projects (as mentioned above) as well as an investment in business development to enable further growth. We have also continued to self-fund projects such as employment, education and training, which do not receive statutory funding.

During the year Kent County Council (KCC) terminated two of our accommodation projects and ex-offender floating support, resulting in a loss of income of £400,000. New contracts awarded during the year, growing our work into new areas such as Bexley and East Sussex, totalled £1.3m.

The charity's principal funding stream is contractual income from KCC. This funding enables us to provide a high standard of support to our client group, throughout our accommodation-based, community and youth services.

Reserves policy

We maintain free reserves to manage the risks to which the charity is exposed. The reserves are held to continue the operational expenditure of the charity in a downturn in income or an unforeseen increase in costs. Reserves are in line with the strategic plan, allowing us to continue much-needed work in areas where funding has been terminated. The free reserves are for the general purposes of the charity, not restricted to or designated for a particular purpose, and are adequate for the short term.

We have aimed to build our free reserves to at least six months' running costs, to prepare for the possible cuts in future funding, and to maintain services where cuts have already been made. Our key contracts have a six months' notice period, therefore six months' reserves would ensure the charity remains a going concern in the event of key contracts being terminated. Six months' unrestricted expenditure is just over £4 million.

Currently our reserves stand at £2,040,994 of which £1,201,738 is general unrestricted free reserves. Although this is just under £3m short of our target, we feel confident to continue funding the aforementioned projects all the while we are making a surplus. Each year we budget in accordance with strategic goals and plans.

Investment policy

The trustees, having regard to the liquidity requirements of the charity and to the reserves policy, have operated a policy of keeping available funds in interest bearing accounts, of which some are classified short term investments.

As part of a longer-term investment strategy, we have purchased some properties outright, see homelessness services for details.

Preparation of financial statements

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published on 16 July 2014.

Our accommodation-based services are being re-tendered over the next two years. This is likely to have an effect on the charity's financial performance, depending on how successful we are in retaining existing and/or acquiring new services. The mental health and Wellbeing contract - Live Well Kent - will also have a significant financial impact, see note 17 for details.

Structure, governance and management

Governing document

Porchlight is a charitable company limited by guarantee and is governed by its Memorandum and Articles of Association, revised in April 2010. The members of the company are the trustees named on page 4. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member.

Method of appointment or election of trustees

The management of the Board is the responsibility of the trustees who are elected and co-opted under the terms of the Articles of Association. The charity complies with the Good Governance Code. Vacancies for trustees are publicly advertised in the local press, on the website and via social media.

The advertisement contains information about the role and the skills and qualities required. The application pack includes a job description, person specification, declaration of criminal convictions, equal opportunities monitoring form, leaflet summarising the responsibilities of charity trustees and a copy of the annual review.

Applications are reviewed by the Chair and either the Chief Executive or another trustee. Interviews for prospective trustees are conducted by the Chair and the Chief Executive. All new trustees are required to sign a declaration that they are not disqualified from acting as a director/trustee and that they will devote the necessary time and effort to their position. The Barring List is checked to ensure any new trustees are not barred from working with vulnerable people.

Induction and training of trustees

All newly-appointed trustees receive an information pack, which includes a copy of the Memorandum and Articles of Association, the latest annual report and accounts, current budget and management accounts, most recent Board papers and minutes, list of Board members and contact details, organisation chart and staff list, publications on responsibilities of trustees and governance.

Each new Board member undertakes meetings with each member of the Senior Management Team as part of their induction. A suitably experienced trustee will be appointed as a mentor to the new trustee and will accompany them to their first Board meeting and ensure that they are introduced to the other trustees. They will be a point of contact for the new trustee if they have any concerns or queries about their role.

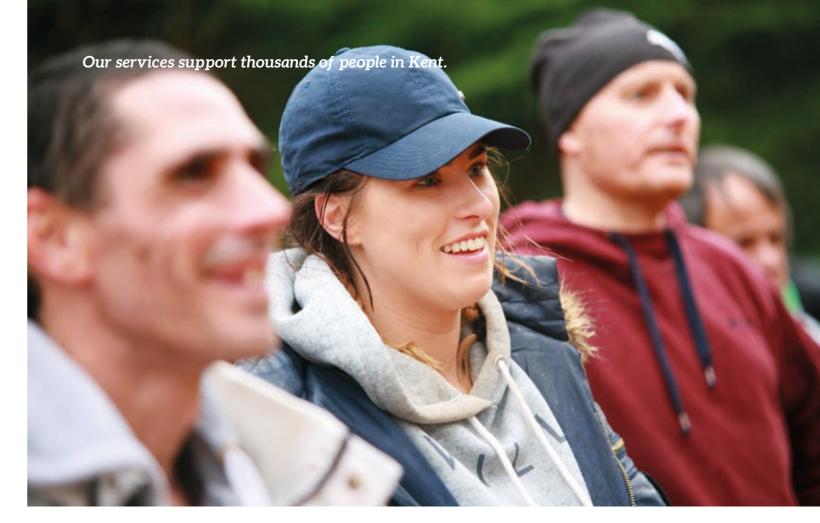
The new trustee will be required to commit to spending approximately half a day to visit a couple of projects and the head office. This is to give the trustee an insight into the front-line services provided by Porchlight and the finance, HR, fundraising and communication functions supporting those services. The new trustee, along with other Board members, is expected to participate in training and development opportunities to maximise their capacity to fulfil their role as trustees. Trustees visit the projects on a rolling basis during their tenure.

Organisational structure and decision making

The board of trustees of up to 15 members meets five times a year to administer the charity. There are also Fundraising and Communications, Remuneration, HR and Finance and Risk, and Performance and Quality Sub-Committees. The Chief Executive is appointed by the trustees to manage the day to day operations of the charity and to implement the organisation's strategic plan.

The key management team remuneration is reviewed using the following benchmarking tools: ACEVO pay survey, Survey XpertHR, UK voluntary sector workforce almanac, as well as reviewing a number of posts in the South East in the charity and housing sectors.

The Remuneration Committee exists to determine the appropriate level of remuneration for the Chief Executive Officer, who in turn sets the Leadership Team salaries, which are approved by the board of trustees through the usual budgetary process.



Prime risks and uncertainties

The trustees have assessed the major risks to which the charitable company is exposed and are satisfied that systems are in place to mitigate the exposure to those risks. A full risk register is held at head office. The main risks within the risk register are outlined below:

- The occurrence of a major safeguarding issue
- The charity remaining overly reliant on statutory funding
- An incident that puts the safety of employees at risk
- · Commissioners expecting additional services with no extra funding
- Increasingly restrictive requirements for tendering
- An incident leading to severe financial implications (e.g. litigation)

In order to manage the principal risks we are working alongside the National Housing Federation, Sitra and Homeless Link in the continuing struggle to demonstrate to the government the devastating impact of the proposed rental cuts on the social housing sector. We have invested further resources into fundraising and have implemented internal cost-savings in preparation for further cuts to income.

Partnering organisations

Porchlight works in partnership with Kent County Council, Medway Council, Ashford Borough Council, Canterbury City Council, Dartford Borough Council, Dover District Council, Gravesham Borough Council, Maidstone Borough Council, Sevenoaks District Council, Shepway District Council, Swale Borough Council, Thanet District Council, Tonbridge and Malling Borough Council, Tunbridge Wells Borough Council, NHS Eastern and Coastal Kent Primary Care Trust, Kent and Medway NHS and Social Care Partnership Trust. Porchlight also manages properties owned by the following Registered Providers: Sanctuary Support, Orbit, Amicus Horizon, Affinity Sutton, Russet Homes, Southern Housing Group and Hyde Housing Group.

Public benefit

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and setting appropriate policies for the year. The trustees are confident that Porchlight meets the Public Benefit requirements.

Statement of trustees' responsibilities

The trustees are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations. Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the trustees are required to:

- · Select suitable accounting policies and then apply them consistently;
- · Make judgements and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure of information to auditors

The trustees who were in office on the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant audit information of which the auditors are unaware. Each of the trustees have confirmed that they have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

Auditor

RSM UK Audit LLP have expressed their willingness to continue in office. This report has been prepared in accordance with the special provisions for small companies under the small companies regime. This report was approved by the trustees on 26 July 2017 and signed on its behalf by:

Dr S Hornibrook, Chair

Independent auditor's report

Opinion on financial statements

We have audited the financial statements of Porchlight (the 'charitable company') for the year ended 31 March 2017 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 March 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- · Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- Have been prepared in accordance with the requirements of the Companies Act 2006.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements and, based on the work undertaken in the course of our audit, the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · The financial statements are not in agreement with the accounting records and returns; or
- · Certain disclosures of trustees' remuneration specified by law are not made; or
- · We have not received all the information and explanations we require for our audit; or
- The Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Trustees' Report.

Respective responsibilities of trustees and auditor

As explained more fully in the Statement of Trustees' responsibilities set out on page 18, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RSM UK Andit LLP

NICHOLAS SLADDEN FCA DChA (Senior Statutory Auditor)
For and on behalf of RSM UK AUDIT LLP, Statutory Auditor
Chartered Accountants, 25 Farringdon Street, London, EC4A 4AB

Date: 28 July 2017

Statement of Financial Activities

(including Income & Expenditure Account) for the year ended 31 March 2017

		Inrestricted Funds 2017	Restricted Funds 2017	Total Funds 2017	Total Funds 2016
Income:	Note	£	£	£	£
Donations and legacies Charitable activities Other trading activites Investments - bank interest	2 3 4	396,491 7,717,780 41,253 6,769	34,787 482,900 -	431,278 8,200,680 41,253 6,769	391,382 5,654,676 40,798 11,196
Total income	,	8,162,293	517,687	8,679,980	6,098,052
Expenditure:					
Raising funds Charitable activities	5 6	110,994 7,909,858	- 525,364	110,994 8,435,222	111,977 5,664,178
Total expenditure		8,020,852	525,364	8,546,216	5,776,155
Net income/(expenditure) and Net movement in funds		141,441	(7,677)	133,764	321,897
Reconciliation of funds Total funds brought forward		1,681,583	225,647	1,907,230	1,585,333
Total funds carried forward		1,823,024	217,970	2,040,994	1,907,230

The notes on pages 23 to 31 form part of these financial statements.

Porchlight report and accounts For the year ended 31 March 2017

Balance Sheet

as at 31 March 2017

	Note	2017 £	2016 £
Fixed assets			000 000
Tangible assets	9	797,026	229,328
		797,026	229,328
Current assets			
Debtors	10	1,122,313	369,247
Investments - cash on deposit		514,440	907,066
Cash at bank and in hand		501,326	876,861
		2,138,079	2,153,174
Liabilities	44	(004.444)	(475.070)
Creditors: Amounts falling due within one year	11	(894,111)	(475,272)
Net current assets		1,243,968	1,677,902
Total Net Assets		2,040,994	1,907,230
The funds of the charity			
Restricted income funds	12	217,970	225,647
Unrestricted funds	12	1,823,024	1,681,583
Total charity funds		2,040,994	1,907,230

These financial statements have been prepared in accordance with the special provisions for small companies under the small companies regime.

Company number: 01157482

The financial statements were approved and authorised for issue by the board of trustees on 26th July 2017 and signed on their behalf by:

S Hornibrook A How Trustee Trustee

The notes on pages 23 to 31 form part of these financial statements.

Porchlight report and accounts For the year ended 31 March 2017

Statement of cash flows

for the year ended 31 March 2017

		Total Funds	Total Funds
	NI. 4	2017	2016
	Note	£	£
Cash provided by/(used in) operating activities	Α	(121,428)	342,062
Cash flows from investing activities			
Interest Presents form the sale of fittings and aguipment		6,769	11,196
Proceeds form the sale of fittings and equipment Purchase of property, fittings and equipment		25,000 (678,502)	(39,413)
Cash (used in)/provided by investing activities		(646,733)	(28,217)
cach (acca m//provided by mrocking activities		(040,700)	(20,217)
Change in cash and cash equivalents in the year		(768,161)	313,845
Cash and cash equivalents at the beginning of the year	В	1,783,927	1,470,082
Total cash and cash equivalents at the end of the year	В	1,015,766	1,783,927
Note A Reconciliation of net income to net cash flow from	m operat		
		2017	2016
Not income for the year (so nor the statement		£	£
Net income for the year (as per the statement of financial activities) Adjustments for:		133,764	321,897
Depreciation charges		78,913	37,045
Interest from investments		(6,769)	(11,196)
Loss on sale of fixed assets		6,891	1,359
Decrease/(Increase) in debtors		(753,066)	139,623
(Decrease)/Increase in creditors		418,839	(146,666)
Net cash used in operating activities		(121,428)	342,062
Note B Analysis of cash and cash equivalents			
2 24 2 2		2017	2016
		£	£
Cook in hand		E04 000	076.064
Cash in hand Short term investments		501,326 514,440	876,861 907,066
C. C		1,015,766	1,783,927

Notes to the accounts

For the year ended 31 March 2017

1. Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are set out below.

I.1 Basis of preparation

The financial statements have been prepared in accordance with the historical cost convention, and in accordance with the Statement of Recommended Practice - Accounting and Reporting by Charities (SORP 2015) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Ireland (FRS 102) (effective 1 January 2015) and the Companies Act 2006.

Porchlight meets the definition of a public benefit entity under FRS 102.

1.2 Preparation of the accounts on a going concern basis

The charity reported a cash outflow of £768,161 for the year. The trustees are of the view that having secured a KCC contract covering the next 4 - 6 years, in addition to all the existing rolling contracts, constitutes the charity as a going concern, and confirm there are no material uncertainties about the charity's ability to continue.

1.3 Income

Income is recognised when the charity has legal entitlement to the funds, any performance conditions attached to the items are met, it is probable that the income will be received and it can be measured reliably.

Donations are included as income when the cash becomes receivable. For legacies, entitlement is taken when there has been grant of probate, the executors have established that there are sufficient net assets in the estate to pay the legacy and any conditions attached to the legacy have been met.

Income from government and other grants is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be reliably measured.

Whereby grants are received in advance, amounts are deferred at the year end as necessary.

Other trading activities relate to income in exchange for goods or services sold, at equal value. Income is recognised when the charity has entitlement to the funds and they can be reliably measured, normally upon receipt.

Income from interest on deposits is recognised when its receipt is probable and the amount can be measured reliably; this is normally upon notification or payment by the bank.

Donated Goods and Services are included as income where it would otherwise have been purchased. Amounts are included when received, at the value of the cost of purchasing the goods or service outright on the open market.

1.4 Expenditure and irrecoverable VAT

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities.

Expenditure on raising funds comprise the costs associated with attracting income from donations and legacies.

Expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.

For the year ended 31 March 2017

Support costs include central functions such as governance, finance, administration, Human Resources etc and have been allocated to activities on the basis of the number of staff engaged in those activities.

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

1.5 Termination Benefits

Termination benefits are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. The charity recognises termination benefits when it is demonstrably committed to either (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy.

1.6 Pensions

The charity operates a defined contribution pension scheme. The expenses and any liability are allocated to the activity within the staff costs for that activity, similarly allocated to restricted or unrestricted based on the relevant staff costs for that fund.

1.7 Tangible fixed assets

Individual fixed assets costing £1,000 or more are capitalised at cost.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold property - 2% on cost of the building

Leasehold property - over the life of the lease

Fixtures & fittings - 25%

A full year of depreciation is charged in the year of acquisition, and none in the year of disposal.

1.8 Debtors

Other debtors are recognised at the settlement amount due.

1.9 Investments

Investments comprise short term highly liquid investments with a maturity of 100 days from the date of deposit.

1.10 Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a maturity of less than three months from the date of deposit.

1.11 Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

1.12 Accrued Holiday Pay

Provision is made at the balance sheet date for holidays accrued but not taken, at the salary of the relevant employee at that date. The expected cost of compensated short-term absence (i.e holidays) is charged to the SOFA on an accruals basis.

1.13 Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Designated funds are unrestricted funds earmarked by the trustees for particular purposes.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor.

Funds transferred cover deficits on restricted funds.

Porchlight report and accounts For the year ended 31 March 2017

1.14 Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to the SOFA as incurred.

1.15 Financial instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. These are initially recognised at transaction value and subsequently valued at their settlement value.

2. Donations & legacies

Gifts and donations General grants	Unrestricted Funds 2017 £ 343,213 22,875	Restricted Funds 2017 £ 34,787	Total Funds 2017 £ 378,000 22,875
Donated goods and services	30,403	-	30,403
Total	396,491	34,787	431,278
	Unrestricted Funds 2016 £	Restricted Funds 2016 £	Total Funds 2016 £
Gifts and donations General grants Legacies Donated goods and services	273,424 23,150 50,000 27,061	17,747 - - -	291,171 23,150 50,000 27,061
Total	373,635	17,747	391,382

Donated goods and services relates to the use of conference centres, sailing trips and food provided for our service users at no, or little cost to the charity. The value included is that of acquiring those services at the full open market cost.

3. Charitable activities

Jiiai ilai	DIE activities			
		Unrestricted	Restricted	Total
		Funds	Funds	Funds
		2017	2017	2017
		£	£	£
но	omelessness Services	L	£	£
	ent / Accommodation charges	1,518,513		1 510 512
	· ·		-	1,518,513
	CC Support Service grant	2,067,143	440.777	2,067,143
	cal Authority grants	-	110,777	110,777
	e Big Lottery Fund	-	115,246	115,246
	udent placement fees	2,800	-	2,800
Oth	her grants receivable		58,872	58,872
		3,588,456	284,895	3,873,351
Co	ommunity and Preventative Services			
Kei	ent County Council	2,440,629	-	2,440,629
	IS CCG	247,500	_	247,500
De	elivery network income	259,728	_	259,728
	her grants	200,720	250	250
Oti	nei grants	2,947,857	250	2,948,107
		2,947,007	250	2,940,107
-	and a second . Education and Tasksian			
	nployment, Education and Training			
	e Henry Smith Charitable Trust	-	28,500	28,500
	e Big Lottery Fund	-	49,740	49,740
Oth	her grants		74,129	74,129
		-	152,369	152,369
Va	outh and Families' Services			
		007.404		007.404
	ent County Council	967,131	-	967,131
	cal Authority grants	117,680	35,500	153,180
Oth	her grants receivable	96,656	9,886	106,542
		1,181,467	45,386	1,226,853
Tot	tal	7,717,780	482,900	8,200,680
		Unrestricted	Restricted	Total
		Unrestricted Funds	Restricted Funds	Total Funds
		Funds	Funds	Funds
		Funds 2016	Funds 2016	Funds 2016
	olessness Services	Funds 2016	Funds 2016	Funds 2016
Home	elessness Services	Funds 2016 £	Funds 2016	Funds 2016 £
Home Rent /	Accommodation charges	Funds 2016 £ 1,442,755	Funds 2016	Funds 2016 £ 1,442,755
Home Rent / KCC S	Accommodation charges Support Service grant	Funds 2016 £	Funds 2016 £	Funds 2016 £ 1,442,755 2,101,022
Home Rent / KCC S Local /	Accommodation charges Support Service grant Authority grants	Funds 2016 £ 1,442,755	Funds 2016 £ - - 59,949	Funds 2016 £ 1,442,755 2,101,022 59,949
Home Rent / KCC S Local / Crisis	Accommodation charges Support Service grant Authority grants grant	Funds 2016 £ 1,442,755	Funds 2016 £ - - 59,949 48,200	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200
Home Rent / KCC S Local / Crisis	Accommodation charges Support Service grant Authority grants	Funds 2016 £ 1,442,755	Funds 2016 £ - - 59,949	Funds 2016 £ 1,442,755 2,101,022 59,949
Home Rent / KCC S Local / Crisis (Accommodation charges Support Service grant Authority grants grant	Funds 2016 £ 1,442,755	Funds 2016 £ - - 59,949 48,200	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200
Home Rent / KCC S Local / Crisis (The Gi	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund	Funds 2016 £ 1,442,755 2,101,022	Funds 2016 £ - - 59,949 48,200 6,667	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773
Home Rent / KCC S Local / Crisis (The Bi Studer	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees	Funds 2016 £ 1,442,755	Funds 2016 £ - 59,949 48,200 6,667 55,773	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200
Home Rent / KCC S Local / Crisis (The Bi Studer	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund	Funds 2016 £ 1,442,755 2,101,022 - - - - 4,200	Funds 2016 £ - 59,949 48,200 6,667 55,773 - 37,765	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765
Home Rent / KCC S Local / Crisis The Gi The Bi Studer Other	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable	Funds 2016 £ 1,442,755 2,101,022	Funds 2016 £ - 59,949 48,200 6,667 55,773	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200
Home Rent / KCC S Local / Crisis The Bi Studer Other	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977	Funds 2016 £ 59,949 48,200 6,667 55,773 - 37,765 208,354	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331
Home Rent / KCC S Local / Crisis The Bi Studer Other	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable	Funds 2016 £ 1,442,755 2,101,022 - - - - 4,200	Funds 2016 £ - 59,949 48,200 6,667 55,773 - 37,765	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765
Home Rent / KCC S Local / Crisis The Bi Studer Other	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977	Funds 2016 £ 59,949 48,200 6,667 55,773 - 37,765 208,354	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331
Home Rent / KCC S Local / Crisis The Bi Studer Other Comm Kent C	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977	Funds 2016 £ 59,949 48,200 6,667 55,773 - 37,765 208,354	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331
Home Rent / KCC S Local / Crisis The Gi The Bi Studer Other Comm Kent C	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services County Council	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977	Funds 2016 £ 59,949 48,200 6,667 55,773 - 37,765 208,354	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331
Home Rent / KCC S Local / Crisis (The Bi Studer Other (Comm Kent C	Accommodation charges Support Service grant Authority grants grant iarfield Weston Foundation ig Lottery Fund int placement fees grants receivable nunity and Preventative Services County Council pyment, Education and Training lenry Smith Charitable Trust	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977	Funds 2016 £ 59,949 48,200 6,667 55,773 - 37,765 208,354 - 231,443	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331
Home Rent / KCC S Local / Crisis The Bi Studer Other Comm Kent C	Accommodation charges Support Service grant Authority grants grant iarfield Weston Foundation ig Lottery Fund int placement fees grants receivable nunity and Preventative Services County Council pyment, Education and Training lenry Smith Charitable Trust	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977	Funds 2016 £ 59,949 48,200 6,667 55,773 - 37,765 208,354	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331
Home Rent / KCC S Local / Crisis (The Bi Studer Other (Comm Kent C	Accommodation charges Support Service grant Authority grants grant iarfield Weston Foundation ig Lottery Fund int placement fees grants receivable nunity and Preventative Services County Council pyment, Education and Training lenry Smith Charitable Trust	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977 576,897	Funds 2016 £ - 59,949 48,200 6,667 55,773 - 37,765 208,354 - 231,443	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331 808,340
Home Rent / KCC S Local / Crisis (The Bi Studer Other (Comm Kent C	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services County Council pyment, Education and Training lenry Smith Charitable Trust grants	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977	Funds 2016 £ 59,949 48,200 6,667 55,773 - 37,765 208,354 - 231,443	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331
Home Rent / KCC S Local / Crisis The Gi The Bi Studer Other Comm Kent C	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services County Council pyment, Education and Training lenry Smith Charitable Trust grants and Families' Services	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977 576,897	Funds 2016 £ - 59,949 48,200 6,667 55,773 - 37,765 208,354 - 231,443	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331 808,340 27,967 88,241
Home Rent / KCC S Local / Crisis The Gi The Bi Studer Other (Comm Kent C Emplo The Ho Other (Youth Kent C	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services County Council pyment, Education and Training lenry Smith Charitable Trust grants and Families' Services County Council	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977 576,897	Funds 2016 £ - 59,949 48,200 6,667 55,773 - 37,765 208,354 231,443 27,967 88,241 116,208	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331 808,340 27,967 88,241 116,208 884,125
Home Rent / KCC S Local / Crisis The Gi The Bi Studer Other (Comm Kent C The Ho Other (Youth Kent C Local /	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services County Council byment, Education and Training lenry Smith Charitable Trust grants and Families' Services County Council Authority grants	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977 576,897	Funds 2016 £ - 59,949 48,200 6,667 55,773 - 37,765 208,354 231,443 27,967 88,241 116,208	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331 808,340 27,967 88,241 116,208
Home Rent / KCC S Local / Crisis The Gi The Bi Studer Other (Comm Kent C The Ho Other (Youth Kent C Local /	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services County Council pyment, Education and Training lenry Smith Charitable Trust grants and Families' Services County Council	Funds 2016 £ 1,442,755 2,101,022 4,200 - 3,547,977 576,897	Funds 2016 £ - 59,949 48,200 6,667 55,773 - 37,765 208,354 231,443 27,967 88,241 116,208	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331 808,340 27,967 88,241 116,208 884,125 61,500 28,172
Home Rent / KCC S Local / Crisis The Gi The Bi Studer Other (Comm Kent C The Ho Other (Youth Kent C Local /	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services County Council byment, Education and Training lenry Smith Charitable Trust grants and Families' Services County Council Authority grants	Funds 2016 £ 1,442,755 2,101,022 - - - 4,200 - 3,547,977 576,897	Funds 2016 £ - 59,949 48,200 6,667 55,773 - 37,765 208,354 231,443 27,967 88,241 116,208	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331 808,340 27,967 88,241 116,208
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Home Rent / KCC S Local / Crisis (The Bi Studer Other (Comm Kent C Emplo The Ho Other (Youth Kent C Local / Other (Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services County Council byment, Education and Training lenry Smith Charitable Trust grants and Families' Services County Council Authority grants	Funds 2016 £ 1,442,755 2,101,022 4,200 - 3,547,977 576,897	Funds 2016 £ 59,949 48,200 6,667 55,773 37,765 208,354 231,443 27,967 88,241 116,208 - 61,500 28,172 89,672	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331 808,340 27,967 88,241 116,208 884,125 61,500 28,172 973,797
Home Rent / KCC S Local / Crisis The Gi The Bi Studer Other (Comm Kent C The Ho Other (Youth Kent C Local /	Accommodation charges Support Service grant Authority grants grant sarfield Weston Foundation ig Lottery Fund nt placement fees grants receivable nunity and Preventative Services County Council byment, Education and Training lenry Smith Charitable Trust grants and Families' Services County Council Authority grants	Funds 2016 £ 1,442,755 2,101,022 4,200 - 3,547,977 576,897	Funds 2016 £ - 59,949 48,200 6,667 55,773 - 37,765 208,354 231,443 27,967 88,241 116,208	Funds 2016 £ 1,442,755 2,101,022 59,949 48,200 6,667 55,773 4,200 37,765 3,756,331 808,340 27,967 88,241 116,208 884,125 61,500 28,172

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Government grants are received for the provision of support within accommodation, floating support and outreach services, adolescent support services and mental health and wellbeing services. Government grants received during the year totalled £5,986,360 (2016: £3,914,936). There were no unfulfilled conditions attached to government grants recognised in the year (2016: None)

4. Other trading activities

	Unrestricted Funds/ Total 2017	Unrestricted Funds 2016	Restricted Funds 2016	Total Funds 2016
Staff secondment Trading income	£ 35,250 6,003	33,325 4,817	£ 2,656	£ 33,325 7,473
Total	41,253	38,142	2,656	40,798

5. Raising funds

•	Unrestricted Funds 2017	Unrestricted Funds 2016
Expenditure on raising donations and legacies	£ 110,994	£ 111,977
Total	110,994	111,977

6. Charitable activities

	Homeless- ness Services	and Preventative Services	Employment, Education and Training	Youth and Families' Services	Total
	£	£	£	£	£
Activities undertaken					
directly					
Staff costs	2,369,797	1,085,512	280,381	922,226	4,657,916
Premises Costs	1,083,455	13,857	4,861	13,259	1,115,432
Delivery Network fees	-	1,410,005	54	74,798	1,484,857
Office costs	150,860	39,383	10,882	60,102	261,227
Tenant Welfare fund	95,739	9,564	33,456	12,598	151,357
Sundry expenses	4,662	437	173	435	5,707
	3,704,513	2,558,758	329,807	1,083,418	7,676,496
Support Costs					
Governance	12,193	9,194	2,299	9,694	33,380
Management & Administration	79,941	63,252	15,016	66,425	224,634
Finance	46,669	36,926	8,767	38,779	131,141
Human Resources	22,671	17,938	4,259	18,838	63,706
Communications	108,848	86,125	20,447	90,445	305,865
	270,322	213,435	50,788	224,181	758,726
Total	3,974,835	2,772,193	380,595	1,307,599	8,435,222

All support costs are apportioned on the basis of staff numbers.

Expenditure on charitable activities was £8,435,222 (2016: £5,664,178), of which £7,909,858 (2016: £4,997,806) was unrestricted and £525,365 (2016: £666,372) was restricted.

Within governance costs is Directors' and Officers' Insurance at a cost of £2,750 (2016: £2,679)

7. Analysis of staff costs

	2017 £	2016 £
Salaries and wages	4,328,156	3,456,078
Social security costs	358,270	296,565
Pension costs	189,648	241,761
Total	4,876,074	3,994,404

Included in pension costs above is an amount of £4,189 (2016: £15,119) relating to restricted expenditure.

Redundancy/termination payments were made in the year amounting to £52,056 (2016: £11,485), of this £Nil (2016: £Nil) was outstanding at the year end.

The number of employees whose emoluments fell within the following bands were:

	2017	2016
£90,000 - £100,000	1	
£80,000 - £89,999		1

The trustees did not receive any remuneration or benefits in kind in either year. £259 (2016: £268) was paid as reimbursement of travel expenses, to one trustee (2016: one trustee).

The key management personnel of the charity comprise the trustees and the Leadership Team. The total amount of employee benefits of the key management personnel was £342,252 (2016: £262,378). During the year no new staff loans were paid to key management personnel (2016: None), £688 (2016: £2,616) was outstanding at the year end.

The average number of employees during the year was as follows:

	2017 Number	2016 Number
Homelessness Services	61	81
Community and Preventative Services	46	31
Employment, Education and Training	12	9
Youth and Families' Services	48	28
Management & Administration	26	20
Total	193	169

8. Movement in total funds for the year

	2017 £	2016 £
This is stated after charging:	~	~
Operating leases - equipment	15,161	21,634
Operating leases - land and buildings	178,703	130,536
Depreciation	78,913	37,045
Loss on disposal of fixed assets	6,891	-
Auditor's remuneration for statutory audit	13,200	11,400
Auditor's remuneration for non-audit services	-	900

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9. Tangible fixed assets

	Freehold Property	Leasehold Property	Fixtures, fittings and equipt	Total
	£	£	£	£
Cost				
At 1 April 2016	-	359,600	169,081	528,681
Additions	176,583	251,399	250,520	678,502
Disposals			(60,355)	(60,355)
At 31 March 2017	176,583	610,999	359,246	1,146,828
Depreciation				
At 1 April 2016	-	182,178	117,175	299,353
Disposals	-	-	(28,464)	(28,464)
Charge for the year	2,119	4,167	72,627	78,913
At 31 March 2017	2,119	186,345	161,338	349,802
Net book value				
At 31 March 2017	174,464	424,654	197,908	797,026
At 31 March 2016	-	177,422	51,906	229,328

Included in freehold property above is land at a value of £70,633 (2016: £nil) which is not depreciated.

10. Debtors

	2017 £	2016 £
Other debtors Grants receivable Prepayments	179,030 824,484 118,799	94,862 201,024 73,361
Total	1,122,313	369,247
11. Creditors - amounts falling due within one year		
	2017 £	2016 £
Accruals and deferred income Taxes and social security costs Other creditors	338,566 105,060 450,485	116,631 74,874 283,767
Total	894,111	475,272
Deferred Income:	2017 £	2016 £
Brought forward New amounts deferred Released to SOFA	33,723 222,479 (33,723)	214,393 33,723 (214,393)
Total	222,479	33,723

Deferred income relates to grants received in advance, where the period exceeds the year end.

12. Analysis of charity funds

	Net incoming/ Balance at (outgoing) Balance at		
Balance at			
1 Apr 16	Resources	31 Mar 17	
£	£	£	
177,423	(1,682)	175,741	
41,933	(10,299)	31,634	
-	595	595	
6,291	3,709	10,000	
225,647	(7,677)	217,970	
	1 Apr 16 £ 177,423 41,933 - 6,291	incoming/ (outgoing) 1 Apr 16 Esources £ 177,423 (1,682) 41,933 (10,299) - 595 6,291 3,709	

The New Town Street Building fund was created by donations and grants received in 1996/97 to build the property on land provided by Kent County Council on a 125-year lease. This fund is being written off over the life of the lease.

The remaining restricted funds relate to restricted grants and donations for young persons' services, support, Helpline and rough sleeper services, community inclusion services, activities and the corresponding expenditure.

		Net	
	Balance at	incoming	Balance at
	1 Apr 16	Resources	31 Mar 17
Unrestricted funds	£	£	£
General unrestricted fund	1,681,583	141,441	1,823,024
Total Unrestricted funds	1,681,583	141,441	1,823,024
		Net incoming /	_
	Balance at	(5 5	
Summary of funda	1 Apr 16	Resources £	31 Mar 17
Summary of funds	L	£	£
Restricted funds	225,647	(7,677)	217,970
Unrestricted funds	1,681,583	141,441	1,823,024
T. (a) F. (a) I.			
Total Funds	1,907,230	133,764	2,040,994

13. Analysis of net assets between funds

	Unrestricted Funds 2017 £	Restricted Funds 2017 £	Total Funds 2017 £
Fixed assets	621,286	175,740	797,026
Net current assets	1,201,738	42,230	1,243,968
Total	1,823,024	217,970	2,040,994



14. Operating lease commitment

The amounts payable in respect of operating leases shown below are analysed according to the expiry of the leases:

	Land and Buildings		Other	
	2017	2016	2017	2016
	£	£	£	£
Due within one year	140,874	38,591	3,852	11,337
Between one and five years	330,184	117,640	589	8,370
After five years	132,651	147,024		-

15. Taxation

Porchlight is a registered charity and as such its income and gains falling within Sections 471 to 489 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 are exempt from corporation tax to the extent that they are applied to its charitable objectives.

16. Related Party Transactions

Glenn Miller, a trustee of the charity is a partner at Cripps LLP, the charity's legal adviser. £12,914 (2016: £16,468) was paid in respect of legal advice during the year. £1,630 was outstanding at 31 March 2017 (2016: £11,218). Aggregate donations of £460 (2016: £573) were received from the trustees during the year.

17. Non-adjusting events occurring after the end of the reporting period

Porchlight was successful in securing European Social Funding in order to get people back into employment in both Kent and East Sussex. The value of this contract is £1m per annum. The contract commenced on 1 April 2017.





www.porchlight.org.uk